Long-term Financial Data (FY2013-FY2023)

	Ji	apanese GAAI	Р				
(Fiscal year)		2013	2014	2015	2016	2017*3	2018
Net sales		363,570	400,153	411,260	394,883	448,523	474,638
Gross profit		108,139	126,890	134,147	124,018	154,174	156,353
Operating profit		25,702	31,532	36,730	30,409	54,126	53,098
Profit before income ta	axes	25,717	34,413	35,202	29,910	53,556	55,051
Profit attributable to o	wners of parent	16,964	24,819	22,365	20,397	39,749	42,524
Business Segment Int	formation*1*2						
	Net sales	162,346	188,116	187,548	172,025	212,095	213,260
Motion Control	Operating profit	16,444	21,748	22,413	22,772	41,729	34,697
	Operating profit ratio (%)	10.1	11.6	12.0	13.2	19.7	16.3
	Net sales	122,543	135,956	154,068	139,993	163,379	177,995
Robotics	Operating profit	9,511	10,558	15,304	10,253	17,761	17,986
	Operating profit ratio (%)	7.8	7.8	9.9	7.3	10.9	10.1
	Net sales	35,327	40,980	43,053	59,354	52,934	51,627
System Engineering	Operating profit	-5	-768	-760	-591	-3,794	-770
· · · · -	Operating profit ratio (%)	-0.0	-1.9	-1.8	-1.0	-7.2	-1.5
Sales by Destination*							
Japan		150,101	144,246	135,495	134,205	133,896	154,539
The Americas		58,481	72,616	85,088	74,691	83,078	84,908
Europe		42,499	46,921	52,011	50,736	60,879	70,430
China		67,165	85,017	81,938	81,246	103,313	103,404
Asia except China	•••••••••••••••••••••••••••••••••••••••	41,430	47,761	52,355	49,798	63,397	60,914
Other		3,892	3,590	4,370	4,205	3,957	435
Overseas sales ratio ((%)	58.7	64.0	67.1	66.0	70.1	67.4
Cash Flow	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		04.0	07.1	00.0	70.1	07
Cash flows from operation	ating activities	23,972	29,023	31,954	33,752	46,054	34,347
Cash flows from invest		-16,942	-27,874	-22,421	-18,936	-18,852	-27,11
Free cash flows		7,029	1,149	9,533	14,816	27,202	7,230
	cina activities	-5,983	-1,471	-2,601	-16,453	-14,820	-10,268
Cash flows from financing activities Cash and cash equivalents at end of period		22,992	24,347	31,656	29,735	42,213	39,289
Per Share Information	· · · · · · · · · · · · · · · · · · ·	22,332	24,047	31,000	23,100	42,210	00,200
Earning (yen)	! 	67.42	98.45	84.71	76.60	149.35	161.00
Dividends (yen)	-	12.00	20.00	20.00	20.00	40.00	52.00
End of the Fiscal Year	r	12.00	20.00	20.00	20.00	40.00	52.00
Total assets	· · · · · · · · · · · · · · · · · · ·	340,506	388,205	373,533	297 512	441,249	463,965
Interest-bearing debt		55,528	52,430	48,426	387,512	32,247	55,41
Shareholders' equity		134,076		,	36,765		,
	anaial Indiaatara	134,076	171,388	181,281	198,513	235,865	243,96
Management and Fina		7 4	7.0	0.0		10.1	
Operating profit ratio (-	7.1	7.9	8.9	7.7	12.1	11.:
ROE: Return on equit		13.8	16.3	12.8	10.7	18.3	17.9
Shareholders' equity ratio (%)		39.4	44.1	48.5	51.2	53.5	52.0
Debt-to-equity ratio (times)		0.41	0.31	0.27	0.19	0.14	0.2
Dividend payout ratio	(%)	17.8	20.3	23.6	26.1	26.8	32.0
Exchange Rate							
U.S. dollar (yen)		99.6	108.2	120.8	108.4	111.5	110.5
Euro (yen)		132.7	139.7	133.0	119.2	128.8	128.9

*1 Revisions were made to the division of businesses segments starting FY2017. The PV inverter business, which was previously included in Motion Control, is included in System Engineering. Figures and profit ratios of each segment for FY2016 reflect this change. The change is not applied to figures and profit ratios for the period up until FY2015. *2 Revisions were made to the division of businesses segments starting FY2020. The high voltage AC drives, which was previously included in System Engineering, is included in Motion Control. Figures and profit ratios of each segment for FY2019 reflect this change. The change is not applied to figures and profit ratios for the period up until FY2018.

(million				S	IFR	
	(Fiscal year)	2023	2022	2021	2020	2019
	Revenue	575,658	555,955	479,082	389,712	410,957
	Gross profit	209,100	192,006	168,644	116,370	124,496
	Operating profit	66,225	68,301	52,860	27,180	24,198
	Profit before tax	69,078	71,134	55,378	27,172	24,642
parent	Profit attributable to owners of	50,687	51,783	38,354	18,927	15,572
ח ^{*1*2}	Business Segment Information					
	Revenue	260,035	252,126	227,260	176,014	180,446
Motion Control	Operating profit	38,198	36,193	38,161	24,576	20,554
	Operating profit ratio (%)	14.7	14.4	16.8	14.0	11.4
	Revenue	234,680	223,829	178,670	139,494	152,170
Robotics	Operating profit	25,149	26,126	17,248	6,907	6,503
	Operating profit ratio (%)	10.7	11.7	9.7	5.0	4.3
	Revenue	55,455	51,111	52,265	50,763	55,535
System Engineering	Operating profit	5,637	2,574	2,126	-1,030	469
	Operating profit ratio (%)	10.2	5.0	4.1	-2.0	0.8
	Revenue by Location*4	10.2	3.0	4.1	-2.0	0.0
	Japan	159,576	162,405	150,190	135,908	151,481
	The Americas					
		134,254	116,956	80,705	58,928	73,906
	EMEA	90,087	81,393	73,726	54,822	61,275
	China Adiana and Ohina	125,021	135,860	126,055	97,938	79,974
	Asia except China	66,718	59,339	48,405	41,818	43,892
	Other	-	_		296	428
	Overseas revenue ratio (%)	72.3	70.8	68.7	65.1	63.1
	Cash Flow					
-	Net cash provided by operatin	54,619	-2,209	49,233	39,602	21,480
ivities	Net cash used in investing act	- 29,346	-19,694	-24,165	-9,601	-20,645
	Free cash flows	25,272	-21,904	25,067	30,000	835
) financing activities	Net cash provided by (used in	- 29,416	7,197	-22,475	-20,284	491
end of period	Cash and cash equivalents at	40,279	42,274	55,151	50,953	40,307
	Per Share Information					
	Earnings per share (yen)	193.87	198.07	146.72	72.41	59.42
	Dividends per share (yen)	64.00	64.00	52.00	24.00	52.00
	End of the Fiscal Year					
	Total assets	702,335	653,132	559,038	487,428	450,127
	Interest-bearing debt	95,901	99,565	68,046	76,543	81,578
of parent	Equity attributable to owners of	399,338	347,499	291,234	246,266	228,362
dicators	Management and Financial Ind					
	Operating profit ratio (%)	11.5	12.3	11.0	7.0	5.9
	ROE: Return on equity (%)	13.6	16.2	14.3	8.0	6.6
ners of parent to total assets	Ratio of equity attributable to owr	56.9	53.2	52.1	50.5	50.7
	Debt-to-equity ratio (times)	0.24	0.29	0.23	0.31	0.36
	Dividend payout ratio (%)	33.0	32.3	35.4	33.1	87.5
	Average Exchange Rate					
	Average Exchange hate					
	U.S. dollar (yen)	143.2	134.1	111.5	106.0	109.0

*3 The Company changed its accounting period starting FY2017 from March 20 to the last day of February. As a transitional year for this change, FY2017 was from March 21, 2017 to February 28, 2018. *4 Regional revenue is disclosed by destination up until FY2020, and by location since FY2021.

IR Activities and External Evaluation

IR Activities

Yaskawa believes it is important to promote constructive dialogue with shareholders and investors in order to achieve sustainable growth and increase corporate value over the medium to long term.

In addition to enhancing information disclosure and opportunities for dialogue with our stakeholders, including institutional investors and analysts, we appropriately report to the management the opinions and requests of our stakeholders, and use them in discussions aimed at improving corporate value.

External Evaluation of IR activities

IR website

Daiwa Investor Relations Co., Ltd. 2023 Internet IR Awards **Excellence** Award

Nikko IR Corporation

Ranking of all listed company websites in FY 2023 Best site (General award)

Inclusion in ESG Index

Yaskawa was included in the following indices as of July 2024.

- MSCI Japan ESG Select Leaders Index *
- MSCI Japan Empowering Women Select Index (WIN) *
- FTSE4Good Index Series
- FTSE Blossom Japan Index
- FTSE Blossom Japan Sector Relative Index
- S&P/JPX Carbon Efficient Index
- Morningstar Japan ex-REIT Gender Diversity Tilt Index
- iSTOXX MUTB Japan Platinum Career 150 Index

2024 CONSTITUENT MSCI JAPAN ESG SELECT LEADERS INDEX

2024 CONSTITUENT MSCI JAPAN EMPOWERING WOMEN INDEX (WIN)









FTSE Blossom Japan Index



FTSE Blossom Japan Sector **Relative Index**



THE INCLUSION OF YASKAWA ELECTRIC CORPORATION IN ANY MSCI INDEX, AND THE USE OF MSCI LOGOS, TRADEMARKS, SERVICE MARKS OR INDEX NAMES HEREIN, DO NOT CONSTITUTE A SPONSORSHIP, ENDORSEMENT OR PROMOTION OF YASKAWA ELECTRIC CORPORATION BY MSCI OR ANY OF ITS AFFILIATES. THE MSCI INDEXES ARE THE EXCLUSIVE PROPERTY OF MSCI. MSCI AND THE MSCI INDEX NAMES AND LOGOS ARE TRADEMARKS OR SERVICE MARKS OF MSCI OR THE MSCI INDEXES ARE THE EXCLUSIVE PROPERTY OF MSCI. MSCI AND THE MSCI INDEX NAMES AND LOGOS ARE TRADEMARKS OR SERVICE MARKS OF MSCI OR ITS AFFILIATES.

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Broadband Security Co., Ltd. Gomez IR Site Ranking 2023 Excellent Company: Bronze Prize

Corporate and Stock-Related Information

Corporate Information (As of February 29, 2024)

Corporate name:	YASKAWA Electric Corporation				
Head office:	2-1 Kurosakishiroishi, Yahatanishi-ku, Kitakyushu 806-0004, Japan				
Founded:	July 16, 1915				
Share capital:	30,562 million yen				

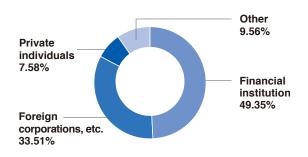
Stock and Sharehol der Information

(As of	Febru	Jary	29,	2024)

6506 (Japan)
March 1 to the last day of February of the following year
Last day of February and August 31 of each year
Мау
266,690,497
1,644,972 units
61.68%
Tokyo (Prime market), Fukuoka
100 shares
35,203

Employees:	13,010 Consolidated
Number of consolidated subsidiaries:	59 companies
Number of affiliates accounted for by the equity method:	8 companies

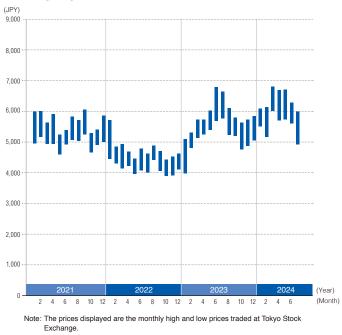
Share Distribution by Shareholder Type



Major Shareholders

Major shareholders (Top 10 shareholders)	Number of shares (Thousands)	Share holding ratio (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	48,798	18.59
Custody Bank of Japan, Ltd. (Trust Account)	24,096	9.18
THE BANK OF NEW YORK 133969	12,797	4.87
Mizuho Bank, Ltd. (MHBK)	8,100	3.09
Custody Bank of Japan, Ltd. (Sumitomo Mitsui Trust Bank, Limited Employee Retirement Benefit Trust Account)	7,439	2.83
Meiji Yasuda Life Insurance Company	7,230	2.75
STATE STREET BANK WEST CLIENT – TREATY 505234	5,300	2.02
JP Morgan Securities	5,131	1.95
Custody Bank of Japan, Ltd. (Sumitomo Mitsui Trust Bank, Limited Retrust Account, The Bank of Fukuoka, Ltd. Employee Retirement Benefit Trust Account)	5,100	1.94
The Dai-ichi Life Insurance Company, Ltd.	4,199	1.60
Note: Treasury stock (4,123,394 shares) is deducted in the	calculation of the	shareholding ratio.

Company Share Price (From January 2021 to July 2024)



Stock Price Indicators and Data (As of the end of FY)

	2019	2020	2021	2022	2023
Price Earnings Ratio (PER) (Times)	56.97	73.47	31.15	27.06	31.56
Price Book-value Ratio (PBR) (Times)	3.87	5.65	4.10	4.03	4.00
Market capitalization at the end of the period (million JPY)	902,747	1,418,793	1,218,776	1,429,461	1,631,879